Public Document Pack

County Council 14 July 2015

Schedule of Business



OXFORDSHIRE COUNTY COUNCIL – 14 JULY 2015

SCHEDULE OF BUSINESS

| AGENDA ITEM | PAGE NO. | MAXIMUM DURATION | APPROX START TIME TIME LIMIT PER DEBATE | SUBJECT | PROPOSALS (M = Motion; SEC = Seconder; Am = Amendment S = Statement; Q = Question; REC = Recommendation to be determined) |
|----------------|-------------|---------------------|--|--|--|
| 1. | 1 | 30 mins | 10.00 | Minutes Minutes of the Meeting held on 19 May 2015 (CC1). | |
| 2. | 1 | | | Apologies for Absence Members are asked to approve, for the purposes of Section 85 of the Local Government Act 1972, the absence of Councillor Zoe Patrick from any meeting of the Authority from the date of this meeting for six months on the grounds of ill health; | |
| 3. | 2 | | | Declarations of Interest | |

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|----------------|-------------|---------------------|--|---|--|
| 4. | 2 | | | Official Communications Nepal Collection | |
| 5. | 2 | | | Appointments Members are asked to note the following appointment: Councillor Liz Brighouse in place of Councillor Gill Sanders on the Remuneration Committee. | |
| 6. | 2 | | | Petitions and Public Address | Petition Ms Gena Leveson regarding a safe crossing place and traffic calming in Headington Quarry Hollow. Mr John Handley, a petition from the Residents of Sunderland Avenue (North) regarding the planned roadworks. |

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|----------------|-------------|---------------------|--|--|--|
| 7. | 2 | | | Questions with Notice from Members of the Public | None. |
| 8. | 2 | 30 mins | 10.30 am | Questions with Notice from Members of the Council (1) Williams to Heathcoat (2) Coates to Heathcoat (3) Williams to Hudspeth (4) Williams to Nimmo Smith (5) Coates to Nimmo Smith (6) Johnston to Nimmo Smith (7) Coates to Tilley (8) Tanner to Tilley (9) Tanner to Nimmo Smith (10)Tanner to Rose | |

| AGENDA ITEM | PAGE NO. | MAXIMUM DURATION | APPROX START TIME TIME LIMIT PER DEBATE | SUBJECT | PROPOSALS (M = Motion; SEC = Seconder; |
|----------------|-------------|---------------------|--|--|---|
| 9. | 2 | 30 mins | 11.00 am | Report of the Cabinet | |
| | | | | Leader (lan Hudspeth) | Tanner, Hards, Smith, Webber (1), Pressel, Cherry, Price (2) |
| | | | | Deputy Leader (Rodney Rose) | Brighouse (4), Fooks (5), Christie (6) |
| | | | | Adult Social Care (Judith Heathcoat) | Price, Rooke (8) |
| | | | | Children, Education & Families (Melinda Tilley) | Hudspeth, G Sanders, Howson, Williams (10), G. Sanders, Dhesi (11), G. Sanders Beal, Fooks (12) |
| | | | | Environment (Nimmo Smith) | Curran, Pressel, Johnston (13) |
| | | | | Finance (Lawrie Stratford) | Brighouse (15), Pressel, Hards, Coates (16) |
| | | | | Public Health & the Voluntary Sector (Hibbert-Biles) | Phillips (17) |
| 10. | 2 | 15 mins | 11.30 | Senior Officer Appointments | (M) Hudspeth (SEC) Brighouse S Harris S Smith S Williams |

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|----------------|-------------|---------------------|--|--|--|
| 11. | 3 | 15 mins | 11.45 | County Council Meeting Dates | (M) Hudspeth (SEC) Rose (AM) Bartholomew (SEC) Hallchurch |
| 12. | 4. | 10 mins | 12.00 | Virements to Council Members are asked to note the Annex to this report was omitted from the papers. Please find attached as Annex 3. | (M) Stratford (SEC) Hudspeth S Hards |
| 13. | 4 | 10 mins | 12.10 | Statutory Officers - Constitution | (M) J Sanders (SEC) Waine |

| AGENDA ITEM | PAGE NO. | MAXIMUM DURATION | APPROX START TIME TIME LIMIT PER DEBATE | SUBJECT | PROPOSALS (M = Motion; SEC = Seconder; |
|----------------|-------------|---------------------|--|--|---|
| 14. | 4/5 | 35 mins | 12.20 | Motion From Councillor Richard Webber | (M) Webber (SEC) (AM) Williams (SEC) Coates S Purse S Fooks S Hannaby S Lilly S Hudspeth S Christie |
| 15. | 5 | 40 mins | 2.00 | Motion From Councillor Kevin Bulmer | (M) Bulmer (SEC) Hards S Harris S Purse S Johnston S Hannaby S Smith S Fooks S Mrs Fulljames S Hibbert-Biles S Harrod S Lilly |

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|----------------|-------------|---------------------|--|--|--|
| 16. | 5/6 | 15 mins | 2.40 | Motion From Councillor James Mills | (M) Mills (SEC) G Sanders S Howson S Tilley S Lilly |
| 17. | 6 | 15 mins | 2.55 | Motion From Councillor Sam Coates | (M) Coates (SEC) Pressel S Purse S Smith |
| 18. | 6 | 15 mins | 3.10 | Motion From Councillor David Williams | (M) Williams (SEC) Coates S Tanner S Johnston S Howson |
| 19. | 6 | 5 mins | 3.25 | Motion From Councillor David Williams | (M) Williams (SEC) Coates S Brighouse S Howson S Smith |

AMENDMENTS TO MOTIONS ON NOTICE

Agenda Item 11 - County Council Meeting Dates - Amendment to be moved by Councillor David Bartholomew

Audit and Governance Committee has been charged with setting up a working group to improve the demographic diversity of Councillors. It is therefore contrary to this objective to change Audit and Governance from a half-day meeting on Wednesday afternoons to a full-day on Monday.

Monday mornings are probably the worst possible time for a working Councillor to have to attend a Council meeting and the potential for this to extend to a whole day is even worse.

This Council therefore amends the proposed schedule so that Audit and Governance remains on Wednesday afternoons.

Agenda Item 14 - Motion From Councillor Richard Webber - Amendment to be moved by Councillor David Williams

"The Government's desire to increase the rate of house building has been supported by the National Planning Policy Framework. The NPPF has certainly reduced many obstacles and delays to planning approvals. House building is now steaming ahead, at least in the South of England.

New Homes Bonus was designed to encourage planning authorities to allow more house building, but with the arrival of the NPPF the role of NHB has been secondary in achieving growth. With the NHB allocation of 80% to District Councils and 20% to County Councils, District Councils in the South East, have seen their finances transformed. However, the resultant need for high cost infrastructure, such as roads and schools falls to County Councils with only a 20% allocation of NHB. The increasing disparity between ever wealthier Districts and ever more financially stressed Counties is almost entirely the result of the 80:20% split of NHB.

This Council requests that the Leader and CEO together write to the LGA and CCN expressing the Council's concern and urging them to persuade central government to revisit the issue of NHB allocation."

Agenda Item 15 – Motion From Councillor Kevin Bulmer - Amendment to be moved by Councillor Kevin Bulmer

"This Council, as traffic authority for Oxfordshire asks that the government should in this parliamentary session enact legislation or changes to regulations to make it compulsory for HGV to have commercial satellite navigation and use of personal satellite navigations are to be banned. The regulations need to make sure that the satellite navigation system is to be kept up to date with the latest agreed HGV routes and to include appropriate fines **penalties**. This council believes this change could become part of the current HGV inspection & enforcement process with little to no additional cost.

The rural areas of Oxfordshire are being particularly effected affected by HGVs using inappropriate routes and causing both delays & excessive damage to rural roads which are not capable of sustaining this traffic. Personal satellite navigation which take you on the shortest route are not suitable for HGV and are leading to excessive economic damage to the economies of the Towns, Villages & Rural areas of Oxfordshire. The increased use of routeing agreements for minerals and waste developments will be made even more effective by this measure and put all HGV's on the same footing."

Questions are listed in the order in which they were received. The time allowed for this agenda item will not exceed 30 minutes. Should any questioner not have received an answer in that time, a written answer will be provided.

| Questions | Answers |
|--|--|
| 1. COUNCILLOR DAVID WILLIAMS | COUNCILLOR JUDITH HEATHCOAT, CABINET MEMBER FOR ADULT SOCIAL CARE |
| The National Pensioners Convention has created a Dignity Code and is inviting councils to sign up to it. The purpose of this Dignity Code is to uphold the rights and maintain the personal dignity of older people, within the context of ensuring the health, safety and wellbeing of those who are increasingly less able to care for themselves or to properly conduct their affairs. This Code recognises that certain practices and actions are unacceptable in the care of older people. (Full details of the Code are available on line via the National Pensioners Convention.) | Oxfordshire County Council welcomes The National Pensioners Convention's Dignity Code. I have read the code and it sets out standards that are very much in line with those that we specify when commissioning services. It also goes without saying that the Council fully expects that all people receiving care should be treated with dignity and respect at all times. In Oxfordshire we are supporting local people to describe the standards they expect to see when receiving support. In essence we are helping local people to articulate and publish a series of local Customer Standards that describe the service they expect to experience in Oxfordshire when receiving support from others. The purpose of the standards is to help us improve the quality of care through local ownership of issues such as quality and dignity at a provider level, and I suppose we could call these our Oxfordshire 'industry standards' for support. |
| Could the portfolio holder indicate if they are willing to sign up as a supporter of the Code of Dignity and to uphold these standards in the system of care they fund? | In 2013 we developed Home Care Customer Standards in consultation with people that use this service (copy attached). A recent survey of people who used this service identified that one of the standards that was met most often was |
| | "When carers visit you they will be pleasant and treat you with dignity and respect? |
| | In response to this question 75% of respondents said Always, and 21% |

Usually

We are now building on this work and have drafted Customer Standards for Care Home Services and we will be expanding into other areas in the coming year such as Supported Living Services and support provided by Personal Assistants.

2. COUNCILLOR SAM COATES

What is the average processing time for an application made by families for funding support from the County Council for those elderly residents of Oxfordshire who are resident at various care homes? Would the Cabinet member accept that the degree of anxiety for relatives is compounded by the length of the wait for confirmation or otherwise of the request for financial assistance especially with escalating costs?

COUNCILLOR JUDITH HEATHCOAT, CABINET MEMBER FOR ADULT SOCIAL CARE

When a person is in a care home and funding their own care, once their savings fall below £23,250 they can apply to the local authority to help pay for their care. The local authority has a duty to assess the person and if they have eligible needs within the nationally set eligibility criteria the authority has a duty to meet these needs.

Prior to a resident reaching this financial threshold the resident, their family or friends, or the care home can make contact with the local authority and ask for the person to be assessed. The local authority will then assess the person and will negotiate a contract with the care home for their care. We will assess the person as close as possible to the date we will need to pick up their funding as people's needs change overtime and it would be inappropriate to do this before we were due to pick up the care costs.

In the last 3 years the council has funded 392 people who had previously funded their own care in a care home and in 85% of cases the contract was agreed on the same day as the person hit the cash threshold and over the 3 years the average time between the person hitting the threshold and the council agreeing and paying the contract was 8 days. One of the issues the council has is ensuring equity between the people it supports. Sometimes we face additional extra costs when a client has privately purchased their placement (e.g. a more expensive room with a garden view) and to ensure fairness and equity these costs need to be reviewed. It is this negotiation with the resident, their family and the home that can take time. Occasionally it is not possible to agree a reasonable price with the home and we need to consider moving the individual to another home which is suitable for their

needs. This does not happen often and we will take into account the impact on the person's circumstances.

3. COUNCILLOR DAVID WILLIAMS

The County Council over the last year passed two motions – One on Bee Colony Collapse and the other on the declining numbers of wild animals in Oxfordshire. Both motions called for actions to be taken to halt or even reverse the decline by the County Council. Could I ask what has actually happened as result of those motions when will the called for report with recommendations by officers be presented to Cabinet?

COUNCILLOR IAN HUDSPETH, LEADER OF THE COUNCIL

Oxfordshire County Council has no biodiversity officers who are able to specifically action this work, no budgets, and a limited portfolio of land. This information has been provided in previous responses; specific action on pollinators is therefore limited.

Members of staff are working in partnership with Wild Oxfordshire, the local nature partnership, to help deliver on county biodiversity initiatives. One of these includes The State of Oxfordshire's Nature report previously referred to, which can be presented to members if appropriate. The timetable for this is autumn 2015 so we will work to include this on the forward plan.

In terms of other work being undertaken as part of day to day activities:

- The first environmental forum has met of the Highways Partnership; this will consider whether our new road verge management regimes are delivering wildlife benefits.
- Our approach to biodiversity is set out online https://www.oxfordshire.gov.uk/cms/content/oxfordshires-biodiversity-action-plan.
- The County Council's Ecology Planning Officer continues to negotiate for a net gain in biodiversity for the county where possible through planning applications.
- An Environmental Sensitivity Study has been produced, an internal mapping document compiling information on our biodiversity and other environmental assets for strategic planning purposes.
- Some 41 Local Wildlife Sites were surveyed by the Thames Valley Environmental Records Centre (hosted by Oxfordshire and delivering services on our behalf). These are protected via planning policy. Through a partnership with BBOWT (Berks, Bucks and Oxon Wildlife

Trust) the owners of these sites will be contacted to offer management advice.

- TVERC has started a project to map priority habitats for nature conservation within Oxfordshire. This was mentioned in the original response as a priority. It will ensure that the locations of important habitats are known for future conservation and local planning developments.
- A Strategic Environment and Economic Investment Plan is in development, being led by the Local Enterprise Partnership, which will seek funding for a range of environmental projects
- Oxfordshire has both a Biodiversity in Planning guide, and a Community and Parish Guide to Biodiversity available online, alongside information on biodiversity and the work of the team https://www.oxfordshire.gov.uk/cms/public-site/natural-environment

4. COUNCILLOR DAVID WILLIAMS

The first round of license applications to Central Government to conduct high-water pressure shale gas extraction, (fracking) have now been completed. Could the portfolio holder confirm that there have been no fracking licenses to drill in areas of Oxfordshire either applied for or considered by Central Government? Does the Cabinet member have any indication if Oxfordshire will face applications in the second phase of licensing that has now commenced?

COUNCILLOR DAVID NIMMO SMITH, CABINET MEMBER FOR ENVIRONMENT

The Petroleum Act 1998 vests all rights to the nation's petroleum resources in the Crown, but the government can grant licences that confer exclusive rights to 'search and bore for and get' petroleum. These licences confer such rights over a limited area and for a limited period. Licences do not give planning permission; planning permission from the planning authority is also required before any drilling can be carried out.

On the 28th July 2014, the government (DECC) invited applications for licences in the '14th Landward Licensing Round'. The areas of the country being 'offered' for licence applications included parts of Oxfordshire. The period for license applications to be submitted closed on 28th October 2014.

The Government has not as yet published any information on applications submitted, nor has it yet published any information about its consideration of applications or about any decisions to award licences. Therefore, at present we do not know whether any applications for licences have been made for areas in Oxfordshire nor do we know whether the government has considered

| | any applications for licences for areas in Oxfordshire. | | | | | | | | |
|--|--|--|--|--|--|--|--|--|--|
| 5. COUNCILLOR SAM COATES | COUNCILLOR DAVID NIMMO SMITH, CABINET MEMBER FOR ENVIRONMENT | | | | | | | | |
| Could the portfolio holder confirm that in spite of a £23m pound cut in the Cycle City Ambition programme nationally, the small £3m grant for cycle improvements for Oxford will go ahead? Could he give a very brief idea of the timescale of this programme and the consultations that will be involved? | We contacted the Department for Transport about this, who gave us the following reassurance in relation to the Cycle City Ambition Grant round two: "[The £23m cut] doesn't affect any funding for you (Oxfordshire) at all, neither past nor futureWhile naturally any future commitments are always subject to Spending Round negotiations, our current plans remain unchanged." This position may of course be affected by the Chancellor's Emergency Budget on 8 July or the Autumn Statement – but so far, the money remains committed. In March 2015 the County Council secured £3.3m Cycle City Ambition Grant for the Riverside routes to Oxford city centre project. The funding is for 2015/16, 2016/17 and 2017/18. There will be consultation on the project, but this has not yet been programmed. More details on the project can be found here: https://www.oxfordshire.gov.uk/cms/news/2015/mar/county-council-secures-%C2%A333m-funding-cycle-scheme | | | | | | | | |
| 6. COUNCILLOR BOB JOHNSTON | COUNCILLOR DAVID NIMMO SMITH, CABINET MEMBER FOR ENVIRONMENT | | | | | | | | |
| At a recent meeting of Full Council in response to a question from Cllr Bob Johnston about the Lodge Hill Park and Ride he replied that it remained "an aspiration". | For Lodge Hill Interchange, the bid to the LEP for Local Growth Fund money in May 2015, included provision of new south facing slip roads to access the A34 and a combined P&R with freight park adjacent to the junction. This was set out as two phases, with the case for the interchange first, followed by a | | | | | | | | |

How does he square this statement with the bids at the Growth Board for a Park and Ride at Lodge Hill and Lorry Park for £18.5 million pounds?"

park & ride plus freight park as phase two. The bid recognises that further work needs to be undertaken for the detailed case for the park and ride facility including the necessary planning stages. It remains an aspiration and ambition which is yet to be fully funded.

7. COUNCILLOR SAM COATES

Could the portfolio publish a list of the Children's Centres that will close or have their grant severely reduced as a result of the pressure for more cuts mounts?

COUNCILLOR MELINDA TILLEY, CABINET MEMBER FOR CHILDREN, EDUCATION & FAMILIES

It is not possible to publish the list requested. Cabinet on 23 June considered a report on the recommendations of the Early Intervention Cabinet Advisory Group. The following recommendation, among others, was agreed: "Detailed proposals for the future delivery of early intervention services be drawn up for public consultation and communication undertaken at the earliest stage to involve stakeholders, including schools, district councils, town and parish councils, public health and voluntary and community sector."

This work is in progress and will be reported on at the Cabinet meeting on 15 September.

8. COUNCILLOR JOHN TANNER

Following the tragic drowning of 13 year old, Aowan Dogar, in a channel of the Thames at Weirs Lane, Oxford recently what steps will the County Council take to make sure all children and young people are fully aware of the dangers of swimming and playing near water in Oxfordshire?

COUNCILLOR MELINDA TILLEY, CABINET MEMBER FOR CHILDREN, EDUCATION & FAMILIES

The summer months, particularly when the weather is hot, often encourage water based activities as well as other activities close to the water.

Schools are being reminded of water safety advice via 'schools news' and encouraged to draw pupils' and parents' attention to it as appropriate. Of course parents have the prime responsibility for their children's safety when out of school.

In addition to this advice, I would like to take this opportunity to bring to Members' attention, to the great work done by "Junior Citizens" (JC) in Oxfordshire.

JC is a safety education scheme, aimed principally at year 6 children

attending maintained primary schools in Oxfordshire. The scheme is run by the Junior Citizens Trust (JCT) a stand-alone trust, with Oxfordshire County Council sitting at its head as Corporate Trustee. About 85% of year 6 students in Oxfordshire go through the JC programme every year.

The Junior Citizens Trust is a partnership arrangement. The current partners are:

- Oxfordshire County Council's Fire and Rescue Service.
- Thames Valley Police.
- St John Ambulance.
- Oxfordshire County Council's Trading Standards.
- Chiltern Railways.
- RNI I
- OFRS Road Safety Education Team.
- Office of Rail Regulation.

Water Safety is just one of the subjects taught at JC and in which the children are taught about the dangers of playing near water, swimming in rivers and lakes, currents, pollution and objects under the surface that can't be seen. The children are also taught a couple of safe, effective rescue techniques without putting themselves at risk.

Seaside safety and making a 999 call to get help is also covered as part of the water scenario.

9. COUNCILLOR JOHN TANNER

COUNCILLOR DAVID NIMMO SMITH, CABINET MEMBER FOR ENVIRONMENT

Will the Cabinet member consider the possibility of placing double-yellow lines to prevent parking in cycle lanes on main roads, especially on Donnington Bridge Road, Oxford in my Isis division?

As part of the County Council's draft Oxford Transport Strategy (OTS), a number of key 'Cycle Super Routes' across the City, including Donnington Bridge Road, are identified as corridors for implementing upgraded cycle infrastructure. As set out in the draft OTS, changes to parking restrictions will be considered as part of these upgrades, and local residents would of course

be consulted. We do not currently have funding specifically for improvements on Donnington Bridge Road.

10. COUNCILLOR JOHN TANNER

Now that we have a Tory majority Government, will the Deputy Leader tell the many concerned residents in my Isis division when he expects work to start and be completed on the flood relief channel to the west of the railway line in Oxford?

COUNCILLOR RODNEY ROSE, DEPUTY LEADER OF THE COUNCIL

This is a significant construction project and the largest the County has seen in decades, it is important therefore that everyone ensures that we get as much value from the investment as possible, to this end the finalised scheme is still being developed and a series of exhibition events have recently been held to seek initial feedback to help refine proposals. Timescales will be dependent on final designs, land acquisition, national authorisations and funding being in place, but Officers and myself are regularly engaged in the process to drive the urgency of this scheme with a view to it being implemented as soon as reasonably practicable.

PROVISIONAL REVENUE OUTTURN 2014/15 Council - 14 July 2015 ANALYSIS OF CARRY FORWARD AND PROPOSALS FOR USE OF CARRY FORWARD: SUMMARY

| | Budget | Service Area | Directorate | Same | Different Budget | | Virement of Carry | Total proposed |
|----|----------|---|--------------|--------------|------------------|-------------------|-------------------|----------------|
| | Book Ref | | Variation | Budget | | Forward | Forward | Carry Forward |
| | | | underspend - | underspend - | underspend - | Other Directorate | Corporate | Surplus - |
| | | | overspend + | overspend + | overspend + | | Reserves | Deficit + |
| | | | £000 | £000 | £000 | £000 | £000 | £000 |
| | (1) | (2) | (3) | (4) | (5) | (7) | (8) | (9) |
| CI | EF | Children, Education & Families | 1,550 | 0 | 1,550 | -1,550 | | |
| s | cs | Social & Community Services | 171 | 0 | 171 | -171 | | |
| E | ≣ | Environment & Economy | -1,245 | 0 | -1,245 | 1,049 | 196 | |
| CI | EO | Chief Executive's Office | -672 | 0 | -672 | 672 | 0 | |
| Pł | - | Public Health | | | | | | |
| SI | M | Strategic Measures - Corporate Reserves | | | | | -196 | -196 |
| | | Directorate Total | -196 | 0 | -196 | 0 | 0 | -196 |

PROVISIONAL REVENUE OUTTURN 2014/15 - Children, Education & Families Council - 14 July 2015

| Budget | Budget | Service Area | Variation | Same Budget | Different | Vireme | ent of Carry Fo | nward | Total |
|------------------|------------------|--|--------------|--------------|--------------|--------------|-----------------|-----------|-----------|
| Book Ref | | Service Area | variation | Same Budget | Budget | Within | Other | Corporate | proposed |
| 2014/15 | 2015/16 | | | | 200901 | Directorate | Directorate | Reserves | Carry |
| 2014/13 | 2013/10 | Non-DSG | underspend - | underspend - | underspend - | | | | Surplus - |
| | | Non Bee | overspend + | overspend + | overspend + | | | | Deficit + |
| | | | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) | (11) |
| , , | | , , | , , | ` ′ | , , | ` / | ` / | ` ′ | ` , |
| CEF1 | | Education & Early Intervention | | | | | | | |
| CEF1-1 | | Management & Central Costs | -467 | | -467 | 467 | | 0 | 0 |
| CEF1-2 | | Additional & Special Educational Needs (SEN) | -52 | | -52 | 52 | | 0 | 0 |
| CEF1-3 | | Early Intervention (EIS) | -1,212 | | -1,212 | 1,212 | | 0 | 0 |
| CEF1-4 | | Education | -492 | | -492 | 492 | | 0 | 0 |
| CEF1-5 | CEF1-5 | School Organisation & Planning | 1,281 | | 1,281 | -1,281 | | 0 | 0 |
| <u> </u> | | | | | | | | | |
| CEF1 | | TOTAL EDUCATION & EARLY INTERVENTION | -942 | 0 | -942 | 942 | 0 | 0 | 0 |
| | | Oblidancia Occial Occ | | | | | | | |
| OCEF2 | | Children's Social Care | 100 | | 400 | 400 | | | |
| CEF2-2 | | Management & Central Costs | 162 | | 162 | -162 | | 0 | 0 |
| CEF2-3 | CEF2-3 CEF2-3 | Corporate Parenting | 496 | | 496 | -496 | | 0 | 0 |
| CEF2-3 CEF2-4 | CEF2-3 | Social Care | 1,967 204 | | 1,967 204 | -417 -204 | | 0 | 0 |
| CEF2-4 CEF2-5 | CEF2-4 CEF2-5 | Safeguarding Services for Disabled Children | -155 | | -155 | -204 155 | | 0 | 0 |
| CEF2-5 CEF2-6 | CEF2-5 | Youth Offending Service | -199 -199 | | -155 -199 | 199 | | 0 | 0 |
| CEFZ-0 | CEFZ-0 | Trouth Offending Service | -199 | | -199 | 199 | | 0 | U |
| CEF2 | | TOTAL CHILDREN'S SOCIAL CARE | 2,475 | 0 | 2,475 | -925 | -1,550 | 0 | 0 |
| | | | , i | | , - | | , | | |
| CEF3 | | Children, Education & Families Central Costs | | | | | | | |
| CEF3-1 | CEF3-1 | Management & Admin | 133 | | 133 | -133 | | 0 | 0 |
| CEF3-2 | CEF3-2 | Premature Retirement Compensation (PRC) | -44 | | -44 | 44 | | 0 | 0 |
| CEF3-3 | CEF3-3 | Joint Commissioning Recharge | 0 | | 0 | 0 | | 0 | 0 |
| CEF3 | | TOTAL CHILDREN, EDUCATION & FAMILIES CENTRAL COSTS | 89 | 0 | 89 | -89 | 0 | 0 | 0 |

PROVISIONAL REVENUE OUTTURN 2014/15 - Children, Education & Families Council - 14 July 2015

| Budget | Budget | Service Area | Variation | Same Budget | Different | Vireme | nt of Carry Fo | rward | Total |
|----------|----------|--|--------------|--------------|--------------|-------------|----------------|-----------|-----------|
| Book Ref | Book Ref | | | | Budget | Within | Other | Corporate | proposed |
| 2014/15 | 2015/16 | | | | | Directorate | Directorate | Reserves | Carry |
| | | Non-DSG | underspend - | underspend - | underspend - | | | | Surplus - |
| | | | overspend + | overspend + | overspend + | | | | Deficit + |
| | | | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) | (11) |
| | | | | | | | | | |
| CEF4 | | <u>Schools</u> | | | | | | | |
| CEF4-1 | CEF4-1 | Delegated Budgets | 0 | | 0 | 0 | | 0 | 0 |
| CEF4-2 | CEF4-2 | Early Years Single Funding Formula (NEF) | 0 | | 0 | 0 | | 0 | 0 |
| CEF4-3 | CEF4-3 | Devolved Schools Costs (including Post 16 SEN) | -72 | | -72 | 72 | | 0 | 0 |
| CEF4-4 | CEF4-4 | DSG Income | 0 | | 0 | 0 | | 0 | 0 |
| CEF4-5 | CEF4-5 | Capitalised Repair & Maintenance | 0 | | 0 | 0 | | 0 | 0 |
| п | | | | | | | | | |
| CEF4 | | TOTAL SCHOOLS | -72 | 0 | -72 | 72 | 0 | 0 | 0 |
| 2 | | | | | | | | | |
| | | Directorate Total | 1,550 | 0 | 1,550 | 0 | -1,550 | 0 | 0 |

Provisional Revenue Outturn 2014/15: Social & Community Services Council - 14 July 2015

| Budget Book | Budget Book | Service Area | Variation | Same | Different | Vireme | Virement of Carry Forward | | |
|-------------|---------------|--|--------------|--------------|--------------|-------------|---------------------------|-----------|----------------|
| Ref 2014/15 | Ref 2015/16 | Service Area | Variation | Budget | Budget | Within | Other | Corporate | Total proposed |
| 11012011110 | 1101 20 10/10 | | | | | Directorate | Directorate | Reserves | Carry |
| | | Non-DSG | underspend - | underspend - | underspend - | | | | Surplus - |
| | | | overspend + | overspend + | overspend + | | | | Deficit + |
| | | | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) | (11) |
| | | Older People | | | | | | | |
| SCS1-1B | SCS1-1B | Other Services | -257 | 0 | -257 | 257 | 0 | 0 | 0 |
| SCS1-1C | SCS1-1C | Income | -334 | 0 | -334 | 334 | 0 | 0 | 0 |
| U | | Subtotal Older People Non - Pool Services | -591 | 0 | -591 | 591 | 0 | 0 | 0 |
| SCS1-1A | SCS1-1A | Older People Pooled Budget Contributions | -579 | 0 | -579 | 579 | 0 | 0 | 0 |
| SCS1-1 | SCS1-1 | SUBTOTAL OLDER PEOPLE | -1,170 | 0 | -1,170 | 1,170 | 0 | 0 | 0 |
| | | <u>Learning Disabilities</u> | | | | | | | |
| SCS1-2A | SCS1-2A | Personalisation/On-going Support | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| SCS1-2B | SCS1-2B | Social Work | 5 | 0 | 5 | -5 | 0 | 0 | 0 |
| SCS1-2D | SCS1-2D | Income | -347 | 0 | -347 | 347 | 0 | 0 | 0 |
| SCS1-2E | SCS1-2E | LD Commissioning | -101 | | -101 | 101 | 0 | 0 | 0 |
| | † | Subtatal Lagraina Disabilities Non Bool Sarvisco | -443 | 0 | -443 | 443 | 0 | 0 | 0 |
| | | Subtotal Learning Disabilities Non - Pool Services | | | | | | | |
| SCS1-2C | SCS1-2C | Pooled Budget Contribution | 3,238 | | 3,238 | -3,067 | -171 | 0 | |
| SCS1-2 | SCS1-2 | SUBTOTAL LEARNING DISABILITIES | 2,795 | 0 | 2,795 | -2,624 | -171 | 0 | 0 |

Provisional Revenue Outturn 2014/15: Social & Community Services Council - 14 July 2015

| Γ | Budget Book | Budget Book | Service Area | Variation | Same | Different | Vireme | nt of Carry F | orward | Total |
|----------|-------------|-------------|---|--------------|--------------|--------------|-------------|---------------|-----------|-----------|
| 1 | Ref 2014/15 | Ref 2015/16 | | | Budget | Budget | Within | Other | Corporate | proposed |
| | | | | | | | Directorate | Directorate | Reserves | Carry |
| | | | Non-DSG | underspend - | underspend - | underspend - | | | | Surplus - |
| | | | | overspend + | overspend + | overspend + | | | | Deficit + |
| | | | | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| | (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) | (11) |
| | | | Mandal Haaldh | | | | | | | |
| | | | Mental Health | | | | | | | |
| | SCS1-3A | SCS1-3A | Non-Pool Services | -256 | 0 | -256 | 256 | 0 | 0 | 0 |
| | | | | | | | | | 0 | |
| | SCS1-3B | SCS1-3B | Pooled Budget Contributions | 547 | 0 | 547 | -547 | 0 | 0 | 0 |
| | SCS1-3 | SCS1-3 | SUBTOTAL MENTAL HEALTH | 291 | 0 | 291 | -291 | 0 | 0 | 0 |
| אַן | | | | | | | | | | |
| <u> </u> | SCS1-4 | SCS1-4 | SERVICES FOR ALL CLIENT GROUPS | | | | | | | |
| V | | | | | | | | | | |
| تد | SCS1-4A | SCS1-4A | Asylum Seekers | -25 | 0 | -25 | 25 | 0 | 0 | 0 |
| | SCS1-4B | SCS1-4B | HIV/AIDS | -34 | 0 | -34 | 34 | 0 | 0 | 0 |
| | SCS1-4C | SCS1-4C | Drugs and Alcohol | -154 | 0 | -154 | 154 | 0 | 0 | 0 |
| | SCS1-4D | SCS1-4D | Adults At Risk | -55 | 0 | -55 | 55 | 0 | 0 | 0 |
| | SCS1-4E | SCS1-4E | Employment Services | -79 | 0 | -79 | 79 | 0 | 0 | 0 |
| | SCS1-4F | SCS1-4F | Shared Lives | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | SCS1-4G | SCS1-4G | Adults Information System | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | SCS1-4H | SCS1-4H | Internal Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | SCS1-4I | SCS1-4I | Housing Related Support | -40 | 0 | -40 | 40 | 0 | 0 | 0 |
| | SCS1-4J | SCS1-4J | Adult Social Care Improvement Board | -29 | 0 | -29 | 29 | 0 | 0 | 0 |
| | SCS1-4K | SCS1-4K | Emergency Duty | 167 | 0 | 167 | -167 | 0 | 0 | 0 |
| | SCS1-4L | SCS1-4L | Adult Protection and Mental Capacity | 150 | 0 | 150 | -150 | 0 | 0 | 0 |
| | SCS1-1M | SCS1-1M | Money Management | 72 | | 72 | -72 | | | |
| ŀ | SCS1-4 | SCS1-4 | SUBTOTAL SERVICES FOR ALL CLIENT GROUPS | -27 | 0 | -27 | 27 | 0 | 0 | 0 |

Provisional Revenue Outturn 2014/15: Social & Community Services Council - 14 July 2015

| Budget Bo | ook Budget Book | Service Area | Variation | Same | Different | Vireme | Virement of Carry Forward | | |
|------------------|-----------------|--------------------------------------|--------------|--------------|--------------|-------------|---------------------------|-----------|-----------|
| Ref 2014/ | | | | Budget | Budget | Within | Other | Corporate | proposed |
| | | | | | | Directorate | Directorate | Reserves | Carry |
| | | Non-DSG | underspend - | underspend - | underspend - | | | | Surplus - |
| | | | overspend + | overspend + | overspend + | | | | Deficit + |
| | | | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) | (11) |
| | | Physical Disabilities | | | | | | | |
| SCS1-5A | SCS1-5A | Pooled Budget Contributions | -155 | 0 | -155 | 155 | 0 | 0 | 0 |
| SCS1-5B | SCS1-5B | Income | -24 | 0 | -24 | 24 | 0 | 0 | 0 |
| ָ <mark>ַ</mark> | | | | | | | _ | | |
| SCS1-5 | SCS1-5 | SUBTOTAL PHYSICAL DISABILITIES | -179 | 0 | -179 | 179 | 0 | 0 | 0 |
| SCS1-6 | SCS1-6 | Adult Social Care Recharges | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| SCS1-6 | SCS1-6 | SUBTOTAL Adult Social Care Recharges | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| SCS1 | | TOTAL ADULT SOCIAL CARE | 1,710 | | | -1,539 | -171 | 0 | 0 |
| | | Community Safety | | | | | | | |
| SCS2-1 | SCS2-1 | Safer Communities | -100 | 0 | -100 | 100 | 0 | 0 | 0 |
| SCS2-2 | | Gypsy & Traveller Services | -115 | | -115 | | 0 | 0 | 0 |
| SCS2-3 | SCS2-3 | Trading Standards | -104 | 0 | -104 | 104 | 0 | 0 | 0 |
| SCS2 | SCS2 | TOTAL COMMUNITY SAFETY | -319 | 0 | -319 | 319 | 0 | 0 | 0 |

Provisional Revenue Outturn 2014/15: Social & Community Services Council - 14 July 2015

| Budget Book | Budget Book | Service Area | Variation | Same | Different | Vireme | ent of Carry Fo | orward | Total |
|-------------|-------------|--|--------------|--------------|--------------|-------------|-----------------|-----------|-----------|
| Ref 2014/15 | Ref 2015/16 | | | Budget | Budget | Within | Other | Corporate | proposed |
| | | | | | | Directorate | Directorate | Reserves | Carry |
| | | Non-DSG | underspend - | underspend - | underspend - | | | | Surplus - |
| | | | overspend + | overspend + | overspend + | | | | Deficit + |
| | | | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) | (11) |
| | | Joint Commissioning | | | | | | | |
| SCS3-1 | SCS3-1 | Joint Commissioning Recharges | 113 | 0 | 113 | -113 | 0 | 0 | 0 |
| SCS3-2 | SCS3-2 | Directorate Management & Administration | 335 | 0 | 335 | -335 | 0 | 0 | 0 |
| SCS3-3 | SCS3-3 | Strategy, Performance & Public Engagement | -500 | 0 | -500 | 500 | 0 | 0 | 0 |
| SCS3-4 | SCS3-4 | Commissioning | -172 | 0 | -172 | | 0 | 0 | 0 |
| SCS3-6 | SCS3-6 | Oxfordshire Support Fund | -28 | 0 | -28 | 28 | 0 | 0 | 0 |
| SCS3 | SCS3 | TOTAL JOINT COMMISSIONING | -252 | 0 | -252 | 252 | 0 | 0 | 0 |
| | | FIRE AND RESCUE & EMERGENCY PLANNING | | | | | | | |
| SCS4-1 | SCS4-1 | Fire & Rescue Service | -961 | | -961 | 961 | | 0 | |
| SCS4-2 | SCS4-2 | Emergency Planning | -7 | 0 | -7 | 7 | 0 | 0 | 0 |
| SCS4 | SCS4 | TOTAL FIRE AND RESCUE & EMERGENCY PLANNING | -968 | 0 | -968 | 968 | 0 | 0 | 0 |
| | | Directorate Total | 171 | 0 | 171 | 0 | -171 | 0 | 0 |

Provisional Revenue Outturn 2014/15: Environment & Economy Council - 14 July 2015

| Dudget Deals Det | Dudget Deals Def | Comico Area | Variation | Same Budget | Different | \/irom | ent of Carry Fo | anu and | Total |
|------------------|------------------|--|--------------|--------------|--------------|-------------|-----------------|-----------|-----------|
| Budget Book Ref | Budget Book Ref | Service Area | variation | Same budget | Budget | Within | Other | Corporate | proposed |
| 2014/15 | 2015/16 | | | | Budget | Directorate | Directorate | Reserves | Carry |
| | | | | | | Directorate | Directorate | 1 COCIVES | Forward |
| | | Non-DSG | underspend - | underspend - | underspend - | | | | Surplus - |
| | | | overspend + | overspend + | overspend + | | | | Deficit + |
| | | | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) | (11) |
| , , | , , | | Ì | ` , | ` , | , , | , , | ` ' | , , |
| EE1 | | Strategy & Infrastructure | | | | | | | |
| EE1-1 to EE1-4 | EE1-1 to EE1-4 | Strategy & Infrastructure Management | 116 | | 116 | -116 | | 0 | 0 |
| EE1-1 to EE1-4 | EE1-1 to EE1-4 | Planning Regulation | 46 | | 46 | -46 | | 0 | 0 |
| EE1-1 to EE1-4 | EE1-1 to EE1-4 | Economy & Skills | 17 | | 17 | -17 | | 0 | 0 |
| | EE1-1 to EE1-4 | Localities, Policy & Programmes | -295 | | -295 | 179 | 116 | 0 | 0 |
| | EE1-5 | Flood Defence Levy | -2 | | -2 | 0 | 2 | 0 | 0 |
| | EE1-6 | LEP | 0 | | 0 | | 0 | 0 | 0 |
| EE1 | | TOTAL STRATEGY & INFRASTRUCTURE | -118 | 0 | -118 | 0 | 118 | 0 | 0 |
| | | | | | | | | | |
| S EE2 | | Commercial Services | | | | | | | |
| | EE2-1 | Commercial Services Management | 739 | | 739 | -739 | | 0 | 0 |
| | EE2-21 | Property & Procurement Management | 93 | | 93 | -93 | | 0 | 0 |
| | EE2-22 | Property & Facilities Management | -218 | | -218 | | 218 | 0 | 0 |
| | EE2-23 | Property Programme Office | -43 | | -43 | | 43 | 0 | 0 |
| | EE2-24 | Procurement | 0 | | 0 | | 0 | 0 | 0 |
| EE2-31 to EE2-34 | | Network & Asset Management | 313 | | 313 | -313 | | 0 | 0 |
| | EE2-35 | Countryside & Records | -856 | | -856 | 745 | 111 | 0 | 0 |
| | EE2-36 | On/Off Street Parking and Park & Rides | 0 | | 0 | | 0 | - | 0 |
| | EE2-4 | Delivery | -549 | | -549 | | 353 | 196 | 0 |
| - | | Waste Management | -1,106 | | -1,106 | 1,106 | | 0 | 0 |
| | EE2-51B | Supported Transport | -37 | | -37 | | 37 | 0 | 0 |
| | EE2-52 | H&T Contract & Performance Management | -122 | | -122 | | 122 | 0 | 0 |
| | EE2-53 | Area Stewards | -47 | | -47 | | 47 | 0 | 0 |
| | EE2-6 | Major Infrastructure Delivery | 129 | | 129 | -129 | | 0 | 0 |
| EE2 | | TOTAL COMMERCIAL SERVICES | -1,704 | 0 | -1,704 | 577 | 931 | 196 | 0 |

Provisional Revenue Outturn 2014/15: Environment & Economy Council - 14 July 2015

| ſ | Budget Book Ref | Budget Book Ref | Service Area | Variation | Same Budget | Different | Virem | ent of Carry Fo | orward | Total |
|---|---------------------------------------|-----------------|--------------------------------|--------------|--------------|--------------|-------------|-----------------|-----------|-----------|
| | 2014/15 | 2015/16 | | | | Budget | Within | Other | Corporate | proposed |
| | | | | | | | Directorate | Directorate | Reserves | Carry |
| ١ | | | | | | | | | | Forward |
| ١ | | | Non-DSG | underspend - | underspend - | underspend - | | | | Surplus - |
| | | | | overspend + | overspend + | overspend + | | | | Deficit + |
| | | | | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| l | (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) | (11) |
| | | | | | | | | | | |
| | EE3 | | Oxfordshire Customer Services | | | | | | | 0 |
| | EE3-1 | EE3-1 | OCS Management Team | 72 | | 72 | -72 | | 0 | |
| | EE3-2 | EE3-2 | Education Support Services | 132 | | 132 | -132 | | 0 | |
| | EE3-3 | EE3-3 | ICT | 589 | | 589 | -589 | | 0 | |
| | EE3-4 | EE3-4 | Business Development | 0 | | 0 | | | 0 | |
| | EE3-5 | EE3-5 | Customer Service Centre | 120 | | 120 | -120 | | 0 | |
| ᆜ | EE3-6 | EE3-6 | Human Resources | -210 | | -210 | 210 | | 0 | |
| 뛰 | EE3-7 | EE3-7 | Operational Finance | -81 | | -81 | 81 | | 0 | |
| 5 | EE3-8 | EE3-8 | Pensions, Procure to Pay (P2P) | -45 | | -45 | 45 | | 0 | |
| D | EE3-0 EE3-7 EE3-8 EE3 | | TOTAL OXFORDSHIRE CUSTOMER | 577 | 0 | 577 | -577 | 0 | 0 | 0 |
| ပ | | | SERVICES | | | | | | | |
| ᅦ | | | | | | | | | | |
| | | | Directorate Total | -1,245 | 0 | -1,245 | 0 | 1,049 | 196 | 0 |

Provisional Revenue Outturn 2014/15: Chief Executive's Office Council - 14 July 2015

| Budget Book | Ref Budget Book Ref | Service Area | Variation | Same Budget | Different | Vireme | ent of Carry Fo | Total | |
|-------------|---------------------|---|----------------------|--------------|--------------|-------------|-----------------|-----------|-----------|
| 2014/15 | 2015/16 | | | | Budget | Within | Other | Corporate | proposed |
| | | | | | | Directorate | Directorate | Reserves | Carry |
| | | | underspend - | underspend - | underspend - | | | | Surplus - |
| | | | overspend + | overspend + | overspend + | | | | Deficit + |
| | | | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) | (11) |
| CE01 | | Chief Executive's Personal Office | | | | | | | |
| CEO1-1 | CEO1-1 | Chief Executive's Personal Office | -90 | | -90 | | 90 | 0 | 0 |
| CEO1-2 | CEO1-1 | Subscriptions & External Funding | -57 | | -57 | | 57 | 0 | 0 |
| CEO1-3 | | Big Society Fund | -80 | | -80 | | 80 | 0 | 0 |
| CEO1 | | TOTAL CHIEF EXECUTIVE'S PERSONAL OFFICE | -227 | 0 | -227 | 0 | 227 | 0 | 0 |
| | | | | | | | | | |
| UCEO2 | | Human Resources | | | | | | | |
| CEO2-1 | CEO2-1 | Strategic Human Resources | ρ | | 8 | -8 | | | 0 |
| D CEO2-2 | | Unison | 0 | | 0 | -0 | 4 | 0 | 0 |
| CEO2-3 | CEO2-3 | Organisational Development | - -44 | | -44 | 8 | 36 | 0 | 0 |
| CEO2-4 | CEO2-4 | Communications | -79 | | -79 | ľ | 79 | 0 | 0 |
| CEO2 | 0002-4 | TOTAL HUMAN RESOURCES | -119 | 0 | | 0 | 119 | 0 | 0 |
| 0202 | | TO THE HOMPIN NEEDS OF SEE | 110 | | 110 | | 110 | | |
| CEO3 | | Corporate Finance & Internal Audit | | | | | | | |
| CEO3-1 | CEO3-1 | Corporate Finance | -146 | | -146 | 133 | 13 | 0 | 0 |
| CEO3-2 | CEO3-2 | Internal Audit | 133 | | 133 | -133 | | 0 | 0 |
| CEO3-3 | CEO3-3 | Audit Fee | -8 | | -8 | | 8 | 0 | |
| CEO3-4 | CEO3-4 | Berkshire Pensions | -28 | | -28 | | 28 | 0 | 0 |
| CEO3 | | TOTAL CORPORATE FINANCE & INTERNAL | -49 | 0 | -49 | 0 | 49 | 0 | 0 |
| | | AUDIT | | | | | | | |

Provisional Revenue Outturn 2014/15: Chief Executive's Office Council - 14 July 2015

| Budget Book Ref | Budget Book Ref | Service Area | Variation | Same Budget | Different | Vireme | ent of Carry Fo | orward | Total |
|-----------------|-----------------|-----------------------------------|--------------|--------------|--------------|-------------|-----------------|-----------|-----------|
| 2014/15 | 2015/16 | | | | Budget | Within | Other | Corporate | proposed |
| | | | | | | Directorate | Directorate | Reserves | Carry |
| | | | underspend - | underspend - | underspend - | | | | Surplus - |
| | | | overspend + | overspend + | overspend + | | | | Deficit + |
| | | | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) | (11) |
| CEO4 | | Law & Culture | | | | | | | |
| | CEO4-1 | Legal Services | -150 | | -150 | 150 | | 0 | 0 |
| | | Governance | -81 | | -81 | 43 | 38 | 0 | 0 |
| | | Coroner's Service | -99 | | -99 | | 99 | 0 | |
| | | Registration Service | 0 | | 0 | | | 0 | 0 |
| CEO4-5 | CEO4-5 | Cultural Services | 192 | | 192 | -192 | | 0 | 0 |
| | CEO4-6 | Music Service | 1 | | 1 | -1 | | 0 | |
| CEO4 | | TOTAL LAW & CULTURE | -137 | 0 | -137 | 0 | 137 | 0 | 0 |
| CEO5 | | Policy | | | | | | | |
| D CEO5-1 | CEO5 | Policy | -140 | | -140 | | 140 | 0 | 0 |
| CEO5 | | TOTAL STRATEGY & COMMUNICATIONS | -140 | 0 | -140 | 0 | 140 | 0 | 0 |
| _ | CEO6 | Corporate & Democratic Core | 0 | | | | | 0 | 0 |
| CEO6 | | TOTAL CORPORATE & DEMOCRATIC CORE | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | Directorate Total | -672 | 0 | -672 | 0 | 672 | 0 | 0 |

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